Ajinomoto Co., Inc. Approves the Basic Policy for the Absorption-Type Merger of Ajinomoto Fine-Techno Co., Inc.

Ensuring the Growth of Functional Materials Business to Realize the
"Medium-Term ASV Initiatives 2030 Roadmap"

TOKYO, August 6, 2026 - Ajinomoto Co., Inc. (Ajinomoto Co.) announced that, at a meeting of its Board of Directors held today, it approved a basic policy to conduct an absorption-type merger (the "Merger") with its wholly owned subsidiary, Ajinomoto Fine-Techno Co., Inc. ("AFT"), with an effective date of April 1, 2027.
As the Merger will be conducted between Ajinomoto Co. and its wholly owned subsidiary, certain disclosure items and details have been omitted.
This announcement relates solely to the approval of the basic policy regarding the contemplated Merger. Ajinomoto Co. intends to make a further disclosure once the Merger is formally approved.

1. Purpose of the Merger

Under its Purpose of "contributing to the well-being of all human beings, our society and our planet with 'Amino Science'," the Ajinomoto Group promotes ASV (Ajinomoto Group Creating Shared Value), an initiative to create both social and economic value through its business activities.
As part of its efforts to accelerate achievement of the "Medium-Term ASV Initiatives 2030 Roadmap" while further advancing ASV management through stronger execution capabilities, Ajinomoto Co. has approved a basic policy to absorb AFT in order to enhance the talent and organizational capabilities of its rapidly growing Functional Materials business, including electronic materials, and strengthen business growth.

2. Summary of the Merger

(1) Schedule of merger
Board resolution approving merger agreement: November 26, 2026 (planned)
Execution of merger agreement: November 26, 2026 (planned)
Effective date of merger: April 1, 2027 (planned)
The Merger will be conducted as a simplified merger pursuant to Article 796, Paragraph 2 of the Companies Act with respect to Ajinomoto Co., and as a short-form merger pursuant to Article 784, Paragraph 1 of the Companies Act with respect to AFT. Accordingly, neither company will obtain approval of a shareholders' meeting for the merger agreement.

(2) Method of the merger
The Merger will be conducted as an absorption-type merger in which Ajinomoto Co. will be the surviving company and AFT will be dissolved.

(3) Details of allotment in relation to merger
As AFT is a wholly owned subsidiary of Ajinomoto Co., no shares, cash, or other assets will be delivered in connection with the Merger.

(4) Treatment of stock acquisition rights and bonds with stock acquisition rights of dissolving company
AFT has not issued any stock acquisition rights or bonds with stock acquisition rights. Accordingly, there are no relevant matters to disclose.

3. Outline of the Companies Involved in the Merger

	Surviving Company (As of March 31, 2026)	Absorbed Company (As of March 31, 2026)
Company name	Ajinomoto Co., Inc.	Ajinomoto Fine-Techno Co., Inc.
Location	7-1 Kyobashi 1-Chome, Chuo-ku, Tokyo 104-0031, Japan*	1-2 Suzuki-cho, Kawasaki-ku, Kawasaki-shi, Kanagawa Prefecture, 210-0801, Japan
Name and title of representative	Director, Representative Executive Officer, President & Chief Executive Officer (CEO): Shigeo Nakamura	President and Representative Director: Genjin Mago
Description of business	Manufacture and sale of food products and related products	Manufacture and sale of functional chemical products and electronic materials
Capital	JPY 79,863 million	JPY 315 million
Date of establishment	December 17, 1925	September 14, 1942
Number of employees	3,705	473
Financial position and operating results for the most recent fiscal year		
	Ajinomoto Co., Inc. (consolidated, IFRS)	Ajinomoto Fine-Techno Co., Inc. (non-consolidated, JGAAP)
Sales	JPY 1,583,719 million	JPY 98,383 million
Business profit	JPY 181,163 million	-
Operating profit	JPY 199,412 million	JPY 53,012 million

*As Ajinomoto Co. relocated its head office during the current fiscal year, the head office address shown above reflects the information as of August 6, 2026.

4. Changes in Conditions and Status of Ajinomoto Co. after the Merger

Following the Merger, Ajinomoto Co. will succeed to the business currently conducted by AFT. No changes are expected to the surviving company's name, location, representative, capital, or fiscal year-end as a result of the Merger.

5. Expected impact on earnings

The impact of the Merger on the consolidated financial results for the fiscal year ending March 31, 2027 is currently being examined. Ajinomoto Co. will promptly disclose any matters that require disclosure in the future.

For details on Ajinomoto Co. and the Ajinomoto Group, visit www.ajinomoto.com
For further information, please contact: HERE