# Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 2018 (1)

## **■**Financial Statement and Impact of External Environment

(¥ Billion)

											(¥ Billion)
Consolidated	April-Dec.	April-Dec.	YoY C	hange	OctDec.	OctDec.	YoY C	hange	FY2018	New FY2018	Ohanaa
Statement of Income	2018	2017 *2	Ammount	%	2018	2017 *2	Ammount	%	Revised forecast	Revised Forecast	Change
Sales	846.4	832.3	14.1	1%	299.9	303.8	-3.8	-1%	1,155.2	1,146.8	-8.4
Share of profit of associates and joint ventures	0.1	3.2	-3.1	-96%	-2.5	0.6	-3.2	-	-	-	-
★ Business profit *1	74.2	80.8	-6.5	-8%	29.7	33.8	-4.0	-12%	95.7	86.2	-9.5
Gain on sale of fixed assets	0.5	0.3	0.1	31%	0.0	0.2	-0.1	-65%	1	-	-
Other	3.6	4.4	-0.7	-16%	0.8	1.3	-0.4	-36%	ı	-	-
Other operating income	4.1	4.8	-0.6	-12%	0.9	1.6	-0.6	-40%	ı	-	-
Loss on disposal of fixed assets	2.4	1.8	0.5	32%	0.7	0.7	-0.0	-4%	ı	-	-
Other	31.6	5.8	25.7	438%	29.1	2.9	26.1	877%	-	-	-
Other operating expenses	34.0	7.7	26.3	341%	29.9	3.7	26.1	696%	ı	-	-
★ Operating profit	44.4	77.9	-33.5	-43%	0.7	31.6	-30.8	-97%	90.0	50.2	-39.7
Interest income	3.0	3.2	-0.2	-7%	1.1	1.0	0.1	14%	-	-	-
Other	2.6	1.6	1.0	60%	1.0	0.4	0.5	110%	-	-	-
Financial income	5.7	4.9	0.7	15%	2.1	1.5	0.6	44%	-	-	-
Interest expenses	2.5	2.1	0.3	16%	0.9	0.7	0.2	33%	-	-	-
Other	3.1	1.3	1.8	135%	1.5	0.6	0.9	143%	-	-	-
Financial expenses	5.7	3.5	2.1	62%	2.5	1.3	1.1	84%	-	-	-
★ Profit before income taxes	44.4	79.3	-34.9	-44%	0.4	31.8		-98%	89.3	49.5	-39.7
Income taxes	16.6	18.5	-1.8	-9%	2.9	5.6	-2.7	-48%	24.7	19.0	-5.7
Tax rate	37.5%	23.3%			709.7%	17.8%			27.8%	38.4%	
Continuing operations	27.7	60.8	-33.1	-54%	-2.5	26.1	-28.6	-	-	-	-
Discontinued operations *3	1.8	2.0	-0.2	-13%	1.0	0.5	0.5	102%	-	-	-
Profit	29.5	62.9	-33.3	-53%	-1.4	26.6	-28.1	-	65.6	31.6	-34.0
Attributable to owners of the parent company	22.3	55.4	-33.1	-59%	-3.7	24.1	-27.8	-	55.0	21.6	-33.4
Non-controlling interests	7.1	7.4	-0.2	-3%	2.2	2.4	-0.2	-9%	10.6	10.0	-0.6

<sup>\*1</sup> A profit indicator defined by Ajinomoto for administrative purposes.

★In this third quarter ended December 31, 2018, Promasidor Holdings Limited (PH) and Ajinomoto Foods North America, Inc. (AFNA) had an impairment loss. An itemization of the details of the impairment loss related to PH and AFNA is below.

			(¥millions)
	Business profit	Operating profit Profit before income taxes	Attributable to owners of the parent company
Impairment loss on goodwill: AFNA	-	13,525	10,047
Impairment loss on investments in PH, equity method associate (equivalent to 33.33% investment)	-	13,604	13,604
Impairment loss on the trademark rights of PH (equivalent to 33.33% investment)	3,222	3,222	3,222
Total	3.222	30.352	26.874

(Yhillions)

Excluding the Effect of	AprDec.	AprDec.	YoY C	hange	OctDec.	Oct-Dec.	YoY C	hange
currency translation	2018	2017	Ammount	%	2018	2017	Ammount	%
Japan Food Products	286.7	292.6	-5.8	-2%	105.8	107.9	-2.1	-2%
International Food Products	369.8	348.3	21.4	6%	131.3	126.5	4.7	3%
Life Support	83.2	87.8	-4.5	-5%	28.6	31.7	-3.1	-9%
Healthcare	95.9	83.7	12.2	14%	31.3	30.5	0.7	2%
Other	20.5	19.8	0.7	3%	7.9	7.0	0.8	12%
Sales	856.3	832.3	23.9	2%	305.0	303.8	1.1	0%
Japan Food Products	25.6	33.7	-8.0	-23%	13.2	15.7	-2.4	-15%
International Food Products	34.4	34.2	0.2	0%	11.1	12.0	-0.9	-8%
Life Support	7.7	6.2	1.4	23%	2.7	3.4	-0.6	-19%
Healthcare	7.8	5.8	1.9	32%	3.7	2.9	0.8	28%
Other	0.3	0.6	-0.2	-43%	-0.4	-0.3	-0.0	20%
Business profit	76.1	80.8	-4.7	-5%	30.4	33.8	-3.3	-9%

(¥billions)

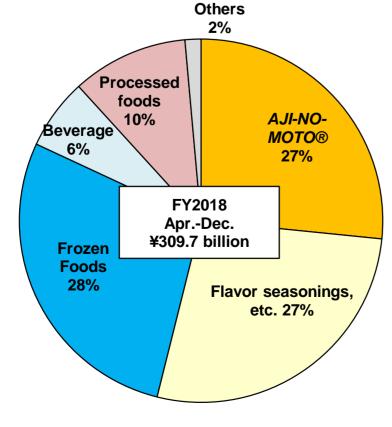
Impact of External Environment (YoY Change)	AprDec. 2018	OctDec. 2018
Effect of currency translation	Sales; -9.8 • Business profit; -1.8	Sales; -5.0 • Business profit; -0.7
Effect of trade*	Sales; approx.+1.5 • Business profit; approx.+1.0	Sales; approx.+0.5 • Business profit; approx.+0.5
Japan Food Products	+0.5 (Seasonings and processed foods; +0.4,	+0.1 (Seasonings and processed foods; +0.1,
raw materials	Frozen foods; +0.1)	Frozen foods; +0.0)
Fermentation raw materials	-2.7 (Main raw materials; -1.8	-0.4 (Main raw materials; -0.3
and fuel prices	Sub raw materials; -0.7、Energy; -0.0)	Sub raw materials; -0.1, Energy; -0.0)
Cost reductions	+2.3 (Seasonings and processed foods; +1.2,	+1.0 (Seasonings and processed foods; +0.6,
(Japan Food Products)	Frozen foods; +1.0)	Frozen foods; +0.4)

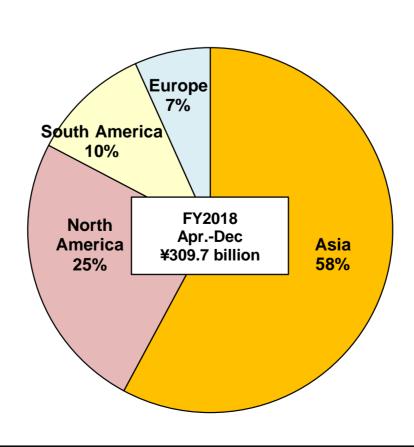
<sup>\*</sup> Approximations to nearest ¥0.5 billion

Foreign Exchange Information	AprJune 2018	AprJune 2017	July-Sept. 2018	July-Sept. 2017	Oct-Dec. 2018	Oct-Dec 2017	FY2018 Revised forecast
JPY/USD	109.10	111.09	111.43	111.00	112.91	112.98	111.00
JPY/EUR	130.03	122.26	129.55	130.37	128.82	133.02	129.00
JPY/THB	3.42	3.24	3.38	3.32	3.44	3.42	3.38
JPY/BRL	30.27	34.54	28.24	35.09	29.63	34.79	29.90

# ■Trends in International Food Products (Seasoning & Processed Foods and Frozen Foods) \*

\* Percentages are rounded off





# Apr.-Dec. 2018, Sales in Five Stars and Frozen Foods (Overseas)

Thailand; approx. THB 25.1 billion (+3% on LC basis\*, +6% on JPY basis) \*Breakdown; Seasonings +1%, Processed foods; +5%

Indonesia; approx. IDR 3,874.5 billion (+3% on LC basis, -4% on JPY basis)

Vietnam; approx. VND 6,070.5 billion (+1% on LC basis, -1% on JPY basis) Frozen foods (Overseas) Segment; +10% on LC basis, +10% on JPY basis Brazil; approx. BRL 0.82 billion (+2%\* on LC basis, -13% on JPY basis)

\* +7%> when compared to totals according to the accounting methods of the previous fiscal year

**Phillippines**; approx. PHP 5.8 billion (+10% on LC basis, +5% on JPY basis)

<sup>(</sup>Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of associates and joint ventures)

<sup>\*2</sup> In the previous fiscal year, the Company finalized a provisional accounting treatment related to business combinations and jointly controlled company. The figures for the third quarter ended December 31, 2017, reflect the finalization of the provisional accounting treatment.

<sup>\*3</sup> From the first quarter ended June 30, 2018, the logistics business has been reclassified as a discontinued operation. Accordingly, profit from discontinued operation is presented separately from the profit from continuing operations. Sales, business profit, operating profit, and profit before income taxes in the above table are amounts related to continuing operations only. Amounts shown for the third quarter ended December 31, 2017, have also been adjusted to reflect this change.

# Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 20182

### **■**Consolidated Results by Segments

Japan Food Products							(=	¥ Billion)	
	AprDec. 2018	New Revised forecast	Progress	AprDec. 2017	Change	Oct-Dec. 2018	Oct-Dec. 2017	Change	
Sales	286.6	380.4	75%	292.6	-5.9	105.7	107.9	-2.2	×
Seasonings & processed foods	145.7	195.5	74%	144.5	1.2	54.7	54.6	0.1	*/
Frozen foods (Japan)	74.1	97.8	75%	76.8	-2.6	24.8	25.9	-1.0	**
Coffee products	67.4	87.1	77%	71.2	-3.8	26.8	27.4	-0.6	*:
Business profit	25.6	29.2	88%	33.7	-8.0	13.2	15.7	-2.4	*4
Seasonings & processed foods	26.5	-	-	28.7	-2.2	12.0	12.7	-0.6	
								1	1

69%

6.6

6.7

-8.3

-3.4

-2.0

-0.2

1.2

2.8

-2.8

2.2

3.5

-2.7

-0.9

-0.6

-0.1

Includes elimination of intersegment amount of -¥600 million

3.1

4.6

-8.6

-12.5

Frozen foods (Japan)

Shared companywide

Coffee products

expenses

Comments hereafter are for the Oct.-Dec. period. Factors leading to year-on-year increases and decreases are listed in order, from the largest to the smallest.

- Both home-use and restaurant and industrial-use were level with the previous period.
- \*2 Sales of restaurant and industrial-use products increased due to expansion of major categories. Despite increased year-on-year sales of the *Gyoza* series in total, sales in home-use products decreased due to the effect of stiffening competition for Yawaraka Wakadori Kara-Age and The \* Chahan (major products). Therefore, overall sales decreased.
- \*3 Decrease in overall sales mainly due to decline in sales of gift products, as well as home-use products affected by stiffening competition accompanying the shrinking of the market, and decreased sales to convenience stores.
- \*4 Seasonings & processed foods: Decrease in profit due to increases in various costs for home-use products, and the effect of increases in fuel and raw material prices for restaurant and industrialuse products.

Frozen foods and coffee products: Large decrease in profit primarily due to the decreased sales mentioned above.

#### **International Food Products** (¥ Billion) New Oct-Dec. Oct-Dec. Apr.-Dec. Apr.-Dec. Change Revised **Progress** Change 2018 2017 2018 2017 forecast 479.5 75% 348.3 127.2 126.5 0.6 Sales 360.6 12.2 Seasonings & 222.9 298.3 74% 220.6 2.2 77.5 78.8 -1.3 processed foods 1.7 74% 78.7 8.0 32.3 30.5 Frozen foods (Overseas) 86.8 116.4 Umami seasonings for 64.7 78% processed food mfrs. & 50.8 48.9 1.9 17.3 17.1 0.2 sweeteners 10.5 12.0 -1.5 **Business profit** 33.1 39.4 84% 34.2 -1.1 44% 2.8 -2.3 1.0 1.1 -0.1 Frozen foods (Overseas) 0.5 1.3 Shared companywide -10.5 -15.1 69% -10.8 0.2 -3.1 -3.4 0.3 expenses

<Seasonings & processed foods: Effect of currency translation>

April-Dec. 2018; Sales -¥7.9 billion; Business profit -¥0.9 billion Oct-Dec. 2018; Sales -¥3.5 billion; Business profit -¥0.4 billion

- Despite the increase in sales due to effect of price increases for AJI-NO-MOTO® and canned coffee in Thailand, overall decrease in sales, mainly due to the struggle with the negative effect of currency translation (-\forall 3.5 billion) and the effect of stiffening competition in flavor seasonings.
- \*2 Increase in sales due to expansion of sales in Europe and expansion of sales of Asian food products and appetizers in North America.
- \*3 Sales of umami seasonings for processed food mfrs. increased mainly due to expansion of overseas sales.

Sales of sweeteners decreased mainly due to the decline in the quantity sold of sweeteners for processed food mfrs.

Reference: Umami seasonings for processed food mfrs. sales: ¥13.5 billion

\*4 Seasonings & processed foods:Large Decrease in profit primarily due to impairment loss (-¥3.2 billion) at Promasidor Holdings Limited and effect of increased prices for fermentation raw materials and fuels.

Frozen foods: Decrease in profit due to steep rise in logistics costs despite improvement in productivity in the U.S.

Umami seasonings for processed food mfrs.: Large increase in profit accompanying increase in sales despite impact of increased prices for fermentation raw materials and fuels.

Sweeteners: Increase in profit due to effective marketing activities, despite decrease in sales. Reference: Seasonings & processed foods -¥2.9 billion, Frozen foods -¥0.1 billion,

Umami seasonings for processed food mfrs. +¥0.9 billion, Sweeteners +¥0.2 billion

(¥ Billion) Life Support

		AprDec. 2018	New Revised forecast	Progress	AprDec. 2017	Change	Oct-Dec. 2018	Oct-Dec. 2017	Change	
S	Sales	82.5	118.4	69%	87.8	-5.3	28.1	31.7	-3.5	
	Animal nutrition	55.7	83.5	66%	64.1	-8.4	18.4	23.6	-5.1	*1
	Specialty chemicals *4	25.0	-	-	21.9	3.1	8.9	7.3	1.5	*2
	Other	1.7	-	-	1.7	0.0	0.7	0.6	0.0	l
E	Business profit	7.6	9.0	85%	6.2	1.3	2.7	3.4	-0.7	*3
	Animal nutrition	1.2	2.0	62%	1.9	-0.6	0.2	1.9	-1.7	l
	Specialty chemicals *4	9.1	-	-	7.2	1.8	3.2	2.3	0.9	l
	Other	-0.4	-	-	-0.3	-0.1	-0.0	-0.0	-0.0	l
	Shared companywide expenses	-2.2	-3.5	64%	-2.5	0.3	-0.6	-0.8	0.1	

\*4 Segment changes (reclassification of results for prior years):

Materials of healthcare products, which had been included in Specialty Chemicals under Life Support, was changed to Other under Healthcare from FY2018, and this is reflected in all figures in this category.

Healthcare		Healthcare (¥ Billion)												
	AprDec. 2018	New Revised forecast	Progress	AprDec. 2017	Change	Oct-Dec. 2018	Oct-Dec. 2017	Change						
Sales	95.9	141.9	67%	83.7	12.1	30.9	30.5	0.3						
Amino acids	64.1	-	-	52.6	11.4	20.6	20.6	-0.0	*1					
Other *5	31.7	-	-	31.0	0.7	10.3	9.8	0.4	*2					
Business profit	7.4	11.1	67%	5.8	1.5	3.5	2.9	0.6						
Amino acids	7.8	-	-	5.0	2.8	3.1	2.3	0.8	*3					
Other *5	2.5	-	-	3.4	-0.9	1.3	1.4	-0.1	*4					
Shared companywide expenses	-2.9	-4.3	69%	-2.6	-0.3	-0.8	-0.8	-0.0						

\*5 Segment changes (reclassification of results for prior years):

Materials of healthcare products, which had been included in Specialty Chemicals under Life Support, was changed to Other under Healthcare from FY2018, and this is reflected in all figures in this category.

- \*1 Large decrease in sales primarily due to decline in quantity of threonine and lysine sold and fall in sales price of tryptophan.
- \*2 Large increase in sales primarily due to strong sales of electronic materials.
- \*3 Animal nutrition: Large decrease in profit accompanying large decline in sales. Specialty chemicals: Large increase in profit accompanying large increase in sales.
- Increase in sales for amino acids for pharmaceuticals and foods due to effect of the new consolidation of a subsidiary and expansion of sales.

Decrease in sales for pharmaceutical custom manufacturing due to decrease in sales in Europe. Reference: Amino acids for pharmaceuticals and foods +¥0.9 billion,

Pharmaceutical custom manufacturing -¥0.9 billion

- \*2 Increase in sales primarily due to expansion in sales of personal care ingredients.
- \*3 Large increase in profit for amino acids for pharmaceuticals and foods, primarily accompanying increase in sales.

Pharmaceutical custom manufacturing was level with the previous period. Reference: Amino acids for pharmaceuticals and foods +¥0.8 billion, Pharmaceutical custom manufacturing +¥0.0 billion

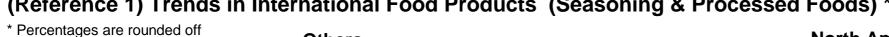
\*4 Overall decrease in profit.

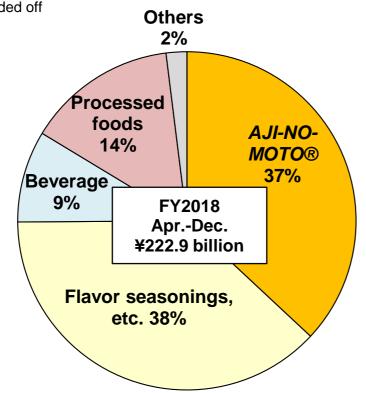
Other		, ,												
	AprDec. 2018	New Revised forecast	Progress	AprDec. 2017	Change	Oct-Dec. 2018	Oct-Dec. 2017	Change						
Sales	20.7	26.6	78%	19.8	0.9	7.9	7.0	0.9	*1					
Business profit	0.3	-2.5	-	0.6	-0.3	-0.4	-0.3	-0.0	*2					
Shared companywide expenses	-1.8	-2.6	68%	-1.7	-0.0	-0.5	-0.5	-0.0						

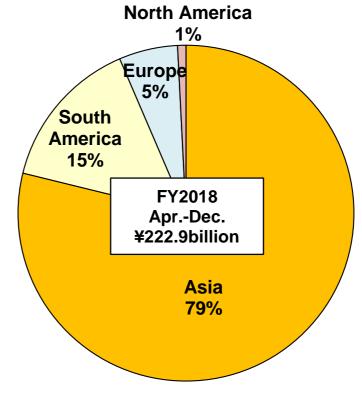
- \*1 Increase in sales primarily due to expansion of sales in the service-related business and the packaging business.
- \*2 Overall profit was level with the previous period.

# Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 20183

# (Reference 1) Trends in International Food Products (Seasoning & Processed Foods) \*







### (Reference 2) Results by Business & Geographical Area

(¥ Rillion)

	_							(	# DIIIIOH)
Japa	ın	Asia	Asia Americas Europe		Total				
103.6	(-2.0)	0.7	(-0.1)	0.8	(0.1)	0.4	(-0.1)	105.7	(-2.2)
105.7		0.9		0.6		0.5		107.9	
4.1	(-0.1)	65.5	(1.4)	45.4	(-1.3)	12.0	(0.7)	127.2	(0.6)
4.3		64.1		46.7		11.3		126.5	
9.6	(1.5)	3.2	(-0.5)	8.3	(-2.8)	6.9	(-1.8)	28.1	(-3.5)
8.0		3.7		11.1		8.7		31.7	
13.6	(1.2)	0.8	(-0.1)	8.1	(1.7)	8.3	(-2.4)	30.9	(0.3)
12.3		0.9		6.4		10.7		30.5	
4.4	(0.4)	3.5	(0.4)	-	-	-	-	7.9	(0.9)
3.9		3.0		-		-		7.0	
135.5	(1.0)	73.9	(1.0)	62.7	(-2.2)	27.7	(-3.6)	299.9	(-3.8)
134.4		72.9		65.0		31.4		303.8	
	103.6 105.7 4.1 4.3 9.6 8.0 13.6 12.3 4.4 3.9 135.5	105.7 4.1 (-0.1) 4.3 9.6 (1.5) 8.0 13.6 (1.2) 12.3 4.4 (0.4) 3.9 135.5 (1.0)	103.6 (-2.0) 0.7 105.7 0.9 4.1 (-0.1) 65.5 4.3 64.1 9.6 (1.5) 3.2 8.0 3.7 13.6 (1.2) 0.8 12.3 0.9 4.4 (0.4) 3.5 3.9 3.0 135.5 (1.0) 73.9	103.6 (-2.0) 0.7 (-0.1) 105.7 0.9 4.1 (-0.1) 65.5 (1.4) 4.3 64.1 9.6 (1.5) 3.2 (-0.5) 8.0 3.7 13.6 (1.2) 0.8 (-0.1) 12.3 0.9 4.4 (0.4) 3.5 (0.4) 3.9 3.0 135.5 (1.0) 73.9 (1.0)	103.6       (-2.0)       0.7       (-0.1)       0.8         105.7       0.9       0.6         4.1       (-0.1)       65.5       (1.4)       45.4         4.3       64.1       46.7         9.6       (1.5)       3.2       (-0.5)       8.3         8.0       3.7       11.1         13.6       (1.2)       0.8       (-0.1)       8.1         12.3       0.9       6.4         4.4       (0.4)       3.5       (0.4)       -         3.9       3.0       -         135.5       (1.0)       73.9       (1.0)       62.7	103.6       (-2.0)       0.7       (-0.1)       0.8       (0.1)         105.7       0.9       0.6         4.1       (-0.1)       65.5       (1.4)       45.4       (-1.3)         4.3       64.1       46.7         9.6       (1.5)       3.2       (-0.5)       8.3       (-2.8)         8.0       3.7       11.1         13.6       (1.2)       0.8       (-0.1)       8.1       (1.7)         12.3       0.9       6.4         4.4       (0.4)       3.5       (0.4)       -       -         3.9       3.0       -       -       -         135.5       (1.0)       73.9       (1.0)       62.7       (-2.2)	103.6       (-2.0)       0.7       (-0.1)       0.8       (0.1)       0.4         105.7       0.9       0.6       0.5         4.1       (-0.1)       65.5       (1.4)       45.4       (-1.3)       12.0         4.3       64.1       46.7       11.3         9.6       (1.5)       3.2       (-0.5)       8.3       (-2.8)       6.9         8.0       3.7       11.1       8.7         13.6       (1.2)       0.8       (-0.1)       8.1       (1.7)       8.3         12.3       0.9       6.4       10.7         4.4       (0.4)       3.5       (0.4)       -       -       -         3.9       3.0       -       -       -       -       -         135.5       (1.0)       73.9       (1.0)       62.7       (-2.2)       27.7	103.6       (-2.0)       0.7       (-0.1)       0.8       (0.1)       0.4       (-0.1)         105.7       0.9       0.6       0.5       0.5         4.1       (-0.1)       65.5       (1.4)       45.4       (-1.3)       12.0       (0.7)         4.3       64.1       46.7       11.3       11.3       11.3       11.3       11.3       11.3       11.3       11.3       11.3       11.1       8.7       11.1       8.7       11.1       8.7       11.1       8.7       11.1       8.7       11.1       8.3       (-2.4)       10.7       12.3       0.9       6.4       10.7 <t< th=""><th>Japan         Asia         Americas         Europe         Total           103.6 (-2.0)         0.7 (-0.1)         0.8 (0.1)         0.4 (-0.1)         105.7 (105.7)           105.7 (105.7)         0.9 (0.6 (0.5)         0.5 (107.9)         107.9 (107.9)           4.1 (-0.1)         65.5 (1.4)         45.4 (-1.3)         12.0 (0.7)         127.2 (107.9)           4.3 (64.1)         46.7 (1.3)         12.0 (0.7)         127.2 (107.9)           4.3 (64.1)         46.7 (1.3)         11.3 (1.3)         126.5 (1.8)           9.6 (1.5)         3.2 (-0.5)         8.3 (-2.8)         6.9 (-1.8)         28.1 (1.7)           8.0 (1.2)         0.8 (-0.1)         8.1 (1.7)         8.3 (-2.4)         30.9 (1.3)           12.3 (1.2)         0.9 (1.3)         6.4 (1.7)         8.3 (-2.4)         30.9 (1.3)           4.4 (0.4)         3.5 (0.4)         7.9 (1.3)         7.0 (1.3)           135.5 (1.0)         73.9 (1.0)         62.7 (-2.2)         27.7 (-3.6)         299.9 (1.3)</th></t<>	Japan         Asia         Americas         Europe         Total           103.6 (-2.0)         0.7 (-0.1)         0.8 (0.1)         0.4 (-0.1)         105.7 (105.7)           105.7 (105.7)         0.9 (0.6 (0.5)         0.5 (107.9)         107.9 (107.9)           4.1 (-0.1)         65.5 (1.4)         45.4 (-1.3)         12.0 (0.7)         127.2 (107.9)           4.3 (64.1)         46.7 (1.3)         12.0 (0.7)         127.2 (107.9)           4.3 (64.1)         46.7 (1.3)         11.3 (1.3)         126.5 (1.8)           9.6 (1.5)         3.2 (-0.5)         8.3 (-2.8)         6.9 (-1.8)         28.1 (1.7)           8.0 (1.2)         0.8 (-0.1)         8.1 (1.7)         8.3 (-2.4)         30.9 (1.3)           12.3 (1.2)         0.9 (1.3)         6.4 (1.7)         8.3 (-2.4)         30.9 (1.3)           4.4 (0.4)         3.5 (0.4)         7.9 (1.3)         7.0 (1.3)           135.5 (1.0)         73.9 (1.0)         62.7 (-2.2)         27.7 (-3.6)         299.9 (1.3)

Upper row; Oct-Dec. 2018, lower row; Oct-Dec. 2017. Figures in parentheses represent Y o Y change.

(¥ Billion)

Business profit	Japa	n	Asia	a	Ameri	cas	Euro	pe	Othe	er	Tota	ıl
Japan Food	15.2	(-2.5)	0.6	(0.2)	0.1	(0.0)	0.1	(-0.0)	-2.8	(-0.0)	13.2	(-2.4)
Products	17.8		0.4		0.1		0.1		-2.7		15.7	
International Food	-2.3	(-3.1)	11.7	(1.5)	3.8	(-0.5)	0.4	(0.2)	-3.0	(0.3)	10.5	(-1.5)
Products	0.7		10.2		4.3		0.2		-3.4		12.0	
Life Cuppert	3.0	(0.6)	-0.1	(-0.2)	0.5	(-0.5)	0.0	(-0.7)	-0.7	(0.1)	2.7	(-0.7)
Life Support	2.4		0.0		1.0		0.8		-0.8		3.4	
Healthcare	1.9	(0.2)	0.3	(0.4)	1.4	(0.5)	0.6	(-0.3)	-0.7	(-0.2)	3.5	(0.6)
пеаннсаге	1.6		-0.1		0.8		0.9		-0.5		2.9	
Other	0.4	(0.4)	-0.2	(-0.3)	-	-	-0.1	(-0.1)	-0.5	(-0.0)	-0.4	(-0.0)
Other	-0.0		0.1		-		-0.0		-0.5		-0.3	
Shared	-4.2	(-0.2)	-1.9	(-0.0)	-1.2	(0.1)	-0.6	(0.1)	8.0	(-0.0)	-	_
companywide		( 0.2/		( 0.07		(0.17)		(311)		( 0.0)		
expenses, etc.	-4.0		-1.9		-1.4		-0.7		8.1		-	
Total	14.0	(-4.5)	10.4	(1.6)	4.6	(-0.3)	0.5	(-0.8)	-	-	29.7	(-4.0)
iotai	18.6		8.7		4.9		1.4		_		33.8	

Upper row; Oct-Dec. 2018, lower row; Oct-Dec. 2017. Figures in parentheses represent Y o Y change.

<sup>\*</sup> Includes shared companywide expenses and unrealized gains and losses etc.

Forward-looking statements, such as business performance forecasts, made in these materials are based on management's estimates, assumptions and projections at the time of publication and do not represent a commitment from Ajinomoto Co., Inc. that they will be achieved. A number of factors could cause actual results to differ materially from expectations.

<sup>•</sup> Unaudited figures are included in these materials for reference.

<sup>•</sup> Amounts presented in these materials are rounded down.

# Ajinomoto Co., Inc. Supplementary Materials for the Third Quarter ended December 31, 2018

: Revised

### **◆**Market & other information

(1) Estimated market share and position of main brands in the Japanese home-use products market by Ajinomoto Group (Cunsumer purchase basis)

#### **Seasonings & processed foods**

(¥ Billion)

								(+ Dillion)	
		FY2	016		FY2017		FY2018		
Category	Brands	Market	Market share	Market	Market share (rank)		Market size	Market share (rank)	
		size	(rank)	size	AprDec. 2017	FY2017	(Forecast)	AprDec. 2018	
Umami seasonings	AJI-NO-MOTO®, Hi-Me®	6.0	89%(1)	5.6	90%(1)	90%(1)	5.4	90%(1)	
Japanese flavor seasonings	HONDASHI®	38.5	57%(1)	37.6	58%(1)	58%(1)	36.9	57%(1)	
Consomme	Ajinomoto KK Consomme	12.0	80%(1)	12.1	81%(1)	81%(1)	12.2	80%(1)	
Soup	Knorr®	92.0	37%(1)	94.0	37%(1)	38%(1)	95.9	38%(1)	
Mayonnaise	Pure Select®	45.1	26%(2)	44.6	25%(2)	26%(2)	44.2	26%(2)	
Menu seasonings	Cook Do®,	76.9	30%(1)	77.9	30%(1)	30% (1)	91 1	31%(1)	
INICITU SCASOTIITIGS	Cook Do® Kyo-no Ohzara®	76.9	3076(17	77.9	3078(1)	30 /6(1)	30%(1) 81.1		

#### **Frozen Foods**

	11026111 0003								
			FY2016		FY2017			FY2018	
	Category	Brands	Market size	Market share (rank)	Market	Market share (rank)		Market size	Market share (rank)
					size	AprDec. 2017	FY2017	(Forecast)	AprDec. 2018
	Gyoza	Gyoza, etc.	43.7	49%(1)	44.4	48%(1)	48%(1)	Approx. +3%	48%(1)

#### **Coffee products**

		FY2016			FY2017	FY2018		
Category	Brands	Market	Market share	Market	Market share (rank)		Market size	Market share (rank)
		size	(rank)	size	AprDec. 2017	FY2017	(Forecast)	AprDec. 2018
Instant (jar)	Blendy®, MAXIM®	41.4	4%(3)	38.7	5%(3)	5%(3)	37.2	5%(3)
Instant (refill-type)	Blendy®, MAXIM®	30.1	42%(2)	28.1	42%(2)	41%(2)	27.4	40%(2)
Stick-type	Blendy® Stick , Blendy® CAFÉ LAORY® Stick	31.5	63%(1)	32.6	60%(1)	59%(1)	33.7	58%(1)
Home regular	Chyotto Zeitakuna Kohiten®	25.6	17%(3)	24.0	16%(3)	16%(3)	23.2	15%(3)
Doroopol rogular	Blendy® Drip,	10.7	15%(2)	10.0	400/ (0)	420/ (2)	00.0	13%(4)
Personal regular	Chyotto Zeitakuna Kohiten® Drip	19.7	15%(2)	19.9	13%(3)	13%(3)	20.6	13%(4)

#### (2) Ratio of sales for home-use products/restaurant and industrial-use products in Japanese market\*1 (¥ Billion)

		FY2016	AprSept. 2017	AprDec. 2017	FY2017	AprSept. 2018	AprDec. 2018
Seasonings	Sales	191.7	89.9	144.5	190.2	90.9	145.7
&	Home-use products	53%	51%	53%	54%	51%	53%
processed foods	Restaurant and industrial-use products*2	47%	49%	47%	46%	49%	47%
	Sales	122.3	63.1	95.3	125.4	61.5	92.8
Frozen foods*3	Home-use products	62%	63%	62%	63%	62%	60%
	Restaurant and industrial-use products	38%	37%	38%	37%	38%	40%
	Sales	103.4	45.3	73.7	96.4	42.1	69.9
Coffee products*4	Home-use products	78%	73%	76%	75%	72%	75%
	Restaurant and industrial-use products	22%	27%	24%	25%	28%	25%

<sup>\*1:</sup> Percentages are rounde off.

### (3) Estimated market size and share of Asian/Ethnic Frozen Foods Category in North America by Ajinomoto Group

	FY2016	FY2017	FY2018 (Forecast)
Market size (Million USD)*1	611	643	Approx. +4%~5%
Ajinomoto Foods North America, Inc.*2	29%(1)	30%(1)	-

<sup>\*1</sup> Excluding sales to warehouse clubs and private brands

<sup>\*2:</sup> Seasonings & processed foods for restaurant and industrial-use products, seasonings for processed food manufacturers (savory seasonings and enzyme preparations), delicatessens and bakery products.

<sup>\*3:</sup> Figures for AJINOMOTO FROZEN FOODS CO., INC. only, and total sales. \*4: Figures for Ajinomoto AGF, Inc. only.

<sup>\*2</sup> In April 2018, the company's name was changed to Ajinomoto Foods North America, Inc. from Ajinomoto Windsor, Inc.

# Ajinomoto Co., Inc. Supplementary Materials for the Third Quarter ended December 31, 2018

: Revised

#### (4) Estimated demand for MSG and nucleotides by Ajinomoto Group

(4) Estimated demand for MSG and nucleotides by Ajinomoto Group (Thousand MT)										
FY2016						FY2	2017			
	China	Other	Total	Market share	China	Other	Total	Market share		
MSG	1,620	1,540	3,160*1	approx. 20%	1,640	1,570	3,210*2	approx. 20%		
Nucleotides	-	-	44	approx. 30%	-	-	47	approx. 30%		

<sup>\*1</sup> Home-use: a little under 60%, industrial-use: a little over 40%

#### (5) Estimated market size of amino acid-based sweetener, aspartame by Ajinomoto Group (Thousand MT)

	FY2016		FY2	017	FY2018 (Forecast)	
	Size	Share	Size	Share	Size	Share
Aspartame	approx. 25.5	nearly 30%	approx. 26.0	nearly 30%	approx. 27.0	nearly 30%

#### (6) Estimated market price and market size of feed-use amino acids by Ajinomoto Group

		FY2016	OctDec. 2017	FY2017	AprSep 2018	OctDec. 2018	FY2018 (Forecast)*2
Spread (US\$/ST)*1		210	190	195	210	175	170-230
Market Price	Lysine	1.40	1.40	1.40	1.40	1.40	approx. 1.40
(US\$/kg, CIF main port	Threonine	1.75	1.75	1.70	1.55	1.50	approx. 1.50
basis)	Tryptophan	8.00	11.50	11.00	11.00	8.00	approx. 9.5
	Lysine	approx. 2,300		approx. 2,400			approx. 2,600
	Market share	approx. 15%		approx. 15%			approx. 15%
Market size	Threonine	approx. 540	-	approx.640			approx. 700
(Thousand MT)	Market share	approx. 20%		approx. 20%			approx. 15%
	Tryptophan	approx. 33		approx. 37			approx. 41
	Market share	approx. 20%		approx. 25%			approx. 25%

<sup>\*1</sup> The price difference between soybean meal and corn on the Chicago Board of Trade (CBOT)

### **◆Information by Business segment**

(1) Depreciation

(¥ Billion)

	FY2015	FY2016	1H-FY2017	FY2017	1H-FY2018	FY2018 (Forecast)
Japan Foods Products	10.5	10.7	5.5	12.2	6.4	12.4
International Food Products	17.9	17.5	9.6	19.6	9.8	21.8
Life Support	7.4	5.9	3.1	6.3	2.7	5.8
Healthcare	5.8	5.8	3.2	7.2	3.7	8.0
Other	2.4	2.1	1.0	2.0	1.1	1.7
All Company	5.4	4.0	2.1	4.2	2.1	4.0
Total	49.7	46.2	24.8	51.7	25.9	53.7

### (2) Capital Expenditure/Investment (Inc. acquisition of intangible assets)

(¥ Billion)

27 Suprial Expondition (mo. addition of manylolo accord)									
	FY2015	FY2016	1H-FY2017	FY2017	1H-FY2018	FY2018 (Forecast)			
Japan Foods Products	48.0	44.8	7.2	16.8	7.8	22.3			
International Food Products	19.6	21.4	13.1	31.1	7.9	41.0			
Life Support	7.6	8.7	3.2	6.6	2.3	5.5			
Healthcare	5.9	8.8	5.0	16.0	5.3	15.9			
Other	4.0	2.4	1.3	3.2	1.1	3.2			
All Company	4.0	3.2	2.4	5.5	4.0	6.6			
Total	89.3	89.6	32.4	79.4	28.7	94.5			

(3) R&D Expenses

(¥ Billion)

						(1 51111011)
	FY2015	FY2016	1H-FY2017	FY2017	1H-FY2018	FY2018 (Forecast)
Japan Foods Products	3.5	3.4	1.6	3.4	1.7	4.1
International Food Products	3.3	3.5	1.8	3.7	1.8	3.9
Life Support	4.8	5.0	2.5	5.2	2.7	5.4
Healthcare	2.7	2.5	1.1	2.5	1.5	3.0
Other	-	0.2	0.2	0.8	0.1	0.2
All Company	11.9	12.2	6.1	11.9	6.2	13.0
Total	26.5	27.1	13.5	27.8	14.2	29.6

<sup>\*2</sup> Home-use: a little under 60%, industrial-use: a little over 40%

<sup>\*2</sup> Spread and market prices do not correspond with assumptions in Ajinomoto Group's forecasts