Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 2019 ①

■ Financial Statement and Impact of External Environment

Consolidated	April-Dec.	April-Dec.	YoY C	hange	OctDec.	OctDec.	YoY C	hange
Statement of Income	2019	2018	Amount	%	2019	2018	Amount	%
Sales	831.8	846.4	-14.6	-1%	293.0	299.9	-6.9	-2%
Share of profit of associates and joint ventures	-0.8	0.1	-0.9	-	0.9	-2.5	3.5	-
Business profit *1*2	84.0	74.2	9.7	13%	35.9	29.7	6.2	21%
Gain on sale of fixed assets	1.3	0.5	0.8	175%	0.2	0.0	0.1	199%
Other	2.7	3.6	-0.9	-25%	1.1	0.8	0.2	30%
Other operating income	4.1	4.1	-0.0	-1%	1.3	0.9	0.4	44%
Loss on disposal of fixed assets	2.4	2.4	0.0	0%	0.5	0.7	-0.1	-19%
Other	37.2	31.6	5.6	17%	9.4	29.1	-19.7	-67%
Other operating expenses	39.6	34.0	5.6	16%	9.9	29.9	-19.9	-66%
Operating profit	48.4	44.4	4.0	9%	27.3	0.7	26.5	3,469%
Interest income	3.4	3.0	0.4	15%	1.1	1.1	-0.0	-4%
Other	1.6	2.6	-0.9	-36%	0.4	1.0	-0.5	-57%
Financial income	5.1	5.7	-0.5	-9%	1.5	2.1	-0.6	-28%
Interest expenses	2.7	2.5	0.2	9%	0.9	0.9	-0.0	-5%
Other	1.6	3.1	-1.5	-48%	0.0	1.5	-1.4	-94%
Financial expenses	4.4	5.7	-1.3	-22%	1.0	2.5	-1.5	-60%
Profit before income taxes	49.2	44.4	4.8	10%	27.8	0.4	27.4	6,665%
Income taxes	17.7	16.6	1.0	6%	9.1	2.9	6.2	212%
Tax rate	36.0%	37.5%			32.8%	709.6%		
Continuing operations	31.5	27.7	3.8	13%	18.7	-2.5	21.2	-
Discontinued operations *2	-0.4	1.8	-2.2	-	-	1.0	-1.0	-
Profit	31.0	29.5	1.5	5%	18.7	-1.4	20.2	-
Attributable to owners of the parent company	23.1	22.3	0.8	3%	16.0	-3.7	19.8	-
Non-controlling interests	7.9	7.1	0.7	10%	2.6	2.2	0.4	18%

	(¥ Billion)
FY2019 Revised forecast	Progress
1,138.5	73%
-	-
88.0	95%
-	-
-	1
-	-
-	-
-	-
-	-
42.0	115%
-	-
-	-
-	-
-	-
-	-
-	-
42.2	116%
15.0	118%
35.5%	
-	-
-	-
27.2	114%
18.0	128%
9.2	86%

*1 A profit indicator defined by Ajinomoto for administrative purposes.

(Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of associates and joint ventures)

*2 From the first quarter of the previous fiscal year, the logistics business has been classified as a discontinued operation. On April 1, 2019, the Company lost control of F-LINE Corporation (the former Ajinomoto Logistics Corporation), and F-LINE Corporation became an equity-method affiliate of the Company from this quarter.

Gain on loss of control is included in profit from discontinued operations, and share of profit of associates and joint ventures is included in continuing operations for the nine-month period.

★In the nine-month period ended December 31, 2019, production equipment in the animal nutrition business in Europe, PH (Promasidor Holdings Limited), production equipment in bakery business and seasoning production equipment in Europe had an impairment loss.

An itemization of the details of the impairment losses for each level of profit is below.

						(¥ Billion)
		April-Dec. 2019			OctDec. 2019	
		Operating profit	Attributable to		Operating profit	Attributable to
	Business profit	Profit before	owners of	Business profit	Profit before	owners of
		income taxes	the parent		income taxes	the parent
(1) Impairment loss on production equipment in animal nutrition business in Europe	-	14.9	11.7	-	-	-
(2) Impairment loss on investments in PH accounted for using the equity method		4.0	4.0			
(equivalent to 33.33% investment)	-	4.2	4.2	-	-	-
(3) Impairment loss on trademark rights of PH (equivalent to 33.33% investment)	3.8	3.8	3.8	-	-	-
(4) Impairment loss on production equipment in the bakery business	-	3.8	2.9	-	-	-
(5) Impairment losses on seasoning production equipment in Europe	-	6.8	6.8	-	6.8	6.8
Total	3.8	33.8	29.7	_	6.8	6.8

Excluding the Effect of	April-Dec.	April-Dec.	YoY C	hange	OctDec.	OctDec.	YoY C	hange
currency translation	2019	2018	Amount	%	2019	2018	Amount	%
Japan Food Products	284.7	286.6	-1.8	-0%	104.4	105.7	-1.2	-1%
International Food Products	363.9	360.6	3.3	0%	129.0	127.2	1.8	1%
Life Support	73.4	82.5	-9.0	-11%	24.8	28.1	-3.2	-11%
Healthcare	99.9	95.9	4.0	4%	31.8	30.9	0.9	3%
Other	20.1	20.7	-0.6	-3%	6.8	7.9	-1.1	-14%
Sales	842.2	846.4	-4.2	-0%	297.0	299.9	-2.9	-1%
Japan Food Products	29.5	25.6	3.8	14%	14.7	13.2	1.4	10%
International Food Products	41.2	33.1	8.0	24%	15.6	10.5	5.1	48%
Life Support	4.5	7.6	-3.1	-40%	2.0	2.7	-0.7	-25%
Healthcare	8.1	7.4	0.7	9%	3.2	3.5	-0.3	-9%
Other	1.2	0.3	0.8	224%	0.4	-0.4	0.8	
Business profit	84.6	74.2	10.3	13%	36.1	29.7	6.3	21%

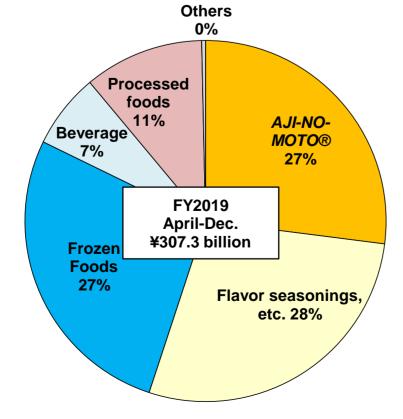
Impact of External Environment (YoY Change)	April-Dec. 2019	OctDec. 2019				
Effect of currency translation	Sales; -10.4 • Business profit; -0.5	Sales; -3.9 • Business profit; -0.1				
Effect of trade*	Sales; approx0.5 • Business profit; approx0.5	Sales; approx0.5 • Business profit; approx0.0				
Japan Food Products	+0.3(Seasonings and processed foods; +0.3,	+0.0 (Seasonings and processed foods; +0.1,				
raw materials	Frozen foods; +0.0)	Frozen foods; -0.0)				
Fermentation raw materials	+1.3 (Main raw materials; +0.9	+0.4 (Main raw materials; +0.3				
and fuel prices	Sub raw materials; +0.5, Energy; -0.1)	Sub raw materials; +0.2, Energy; -0.0)				
Cost reductions	+2.6 (Seasonings and processed foods; +1.3,	+0.8 (Seasonings and processed foods; +0.3,				
(Japan Food Products)	Frozen foods; +1.2)	Frozen foods; +0.4)				

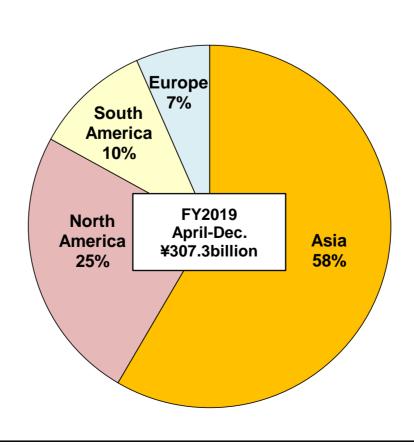
^{*} Approximations to nearest \0.5 billion

Foreign Exchange Information	AprJune 2019	AprJune 2018	July-Sept. 2019	July-Sept. 2018	OctDec. 2019	OctDec. 2018	FY2019 Revised Forecast
JPY/USD	109.90	109.10	107.36	111.43	108.76	112.91	107.00
JPY/EUR	123.50	130.03	119.41	129.55	120.32	128.82	122.00
JPY/THB	3.48	3.42	3.49	3.38	3.59	3.44	3.42
JPY/BRL	28.02	30.27	27.05	28.24	26.41	29.63	28.16

■Trends in International Food Products (Seasoning & Processed Foods and Frozen Foods) *

* Percentages are rounded off





April-Dec. 2019, Sales in Five Stars and Frozen Foods (Overseas)

Thailand; approx. THB 25.7 billion (+2% on LC basis*, +5% on JPY basis) *Breakdown; Seasonings +3%, Processed foods; +1%

Indonesia; approx. IDR 4,365.8billion (+12% on LC basis, +11% on JPY basis)
Vietnam; approx. VND 5,433.7 billion (-10% on LC basis, -12% on JPY basis)
Frozen foods (Overseas) Segment; -1% on LC basis, -3% on JPY basis

Brazil; approx. BRL 0.85 billion (+3% on LC basis, -4% on JPY basis) **Phillippines**; approx. PHP 6.5 billion (+11% on LC basis, +12% on JPY basis)

Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 20192

■Consolidated Results by Segments

Japan Food Products									(¥ Billion)
	April-Dec. 2019	April-Dec. 2018	Change	OctDec. 2019	OctDec. 2018	Cha	ange	Revised forecast	Progress
Sales	284.5	286.6	-2.1	104.3	105.7		-1.3	381.2	74%
Seasonings & processed foods	145.7	145.7	-0.0	55.1	54.7	*1	0.3	197.4	73%
Frozen foods (Japan)	73.5	74.1	-0.5	24.1	24.8	*2	-0.6	96.9	75%
Coffee products	65.2	67.4	-2.2	25.0	26.8	*3	-1.7	86.7	75%
Business profit	29.4	25.6	3.7	14.7	13.2	*4	1.4	28.6	103%
Seasonings & processed foods	25.9	26.5	-0.5	11.9	12.0		-0.1	-	-
Frozen foods (Japan)	5.3	3.1	2.2	1.9	1.2		0.7	-	-
Coffee products	6.4	4.6	1.8	3.4	2.8		0.5	-	-
Shared companywide expenses	-8.3	-8.6	0.3	-2.6	-2.8		0.2	-12.6	65%

Comments hereafter are for the Oct.-Dec. period. Factors leading to year-on-year increases and decreases are listed in order, from the largest to the smallest.

- Both home-use sales and restaurant and industrial-use sales were level with the previous year.
- *2 Sales in home-use increased due to strong sales of Gyoza despite the effect of suspended sales of a fried rice product.
 - Sales in restaurant and industrial-use decreased due to sales of some products decreasing from the effect of reduced sales promotion despite expansion of sales of major categories.
 - Overall, sales decreased.
- *3 Despite increased sales of major products (instant coffee, stick-type coffee, and ground coffee), overall sales decreased due to ceasing sales of some gift products and downsizing the personal size liquid coffee business.
- *4 Seasonings & processed foods: Profit was level with the previous year. Frozen foods: Large increase in profit primarily due to effective use of marketing expenses and increased productivity despite reduced sales. Coffee products: Large increase in profits due to increased sales of major products and lower costs, despite decreased sales.

International Food Products

(¥ Billion)

	April-Dec. 2019	April-Dec. 2018	Change	OctDec. 2019	OctDec. 2018	Change
Sales	358.3	360.6	-2.2	126.8	127.2	-0.3
Seasonings & processed foods	223.8	222.9	0.9	79.8	77.5	*1 2.2
Frozen foods (Overseas)	83.4	86.8	-3.3	29.8	32.3	*2 -2.4
Umami seasonings for processed food mfrs. & sweeteners	50.9	50.8	0.0	17.2	17.3	*3 -0.1
Business profit	40.9	33.1	7.8	15.6	10.5	*4 5.0
Frozen foods (Overseas)	1.5	0.5	0.9	0.3	1.0	-0.7
Shared companywide expenses	-10.3	-10.5	0.1	-3.3	-3.1	-0.2

- Revised Progress forecast 74% 484.0 74% 300.0 73% 113.3 70.4 72% 90% 45.3 2.4 -15.6
- <Seasonings & processed foods: Effect of currency translation> April-Dec. 2019; Sales -¥1.9 billion; Business profit -¥0.0 billion

Oct.-Dec. 2019; Sales -¥0.3 billion; Business profit +¥0.0 billion

- Increased sales due to recovery of Vietnam, increased overall sales volumes in major affiliates, and the effect of price increases.
- *2 Despite steady demand for Asian food products in North America and Europe, sales decreased due to the effect of currency translation and the sale of Amoy Food Ltd.
- *3 Sales of umami seasonings for processed food manufacturers were level with the previous year primarily due to increased unit sales prices overseas despite the effect of currency translation.
 - Reference: Sales of umami seasonings for processed food mfrs.: ¥13.5 billion
- *4 Seasonings and processed foods: Large increase in profit due to the effect of Promasidor Holdings Ltd.'s impairment loss (+¥3.2 billion) the previous year and price increases. Frozen foods: Large decrease in profit due to costs associated with the enterprise system in North America.

Umami seasonings for processed food manufacturers: Large increase in profit due to increased unit sales prices and cost reductions overseas.

Reference: Seasonings & processed foods +¥5.3 billion, Frozen foods -¥0.7 billion, Umami seasonings for processed food mfrs. +¥0.8 billion, Sweeteners +¥0.1 billion

Life Support

(¥ Billion)

Elic Gapport									(+ Dillion)
	April-Dec. 2019	April-Dec. 2018	Change	OctDec. 2019	OctDec. 2018	Ch	ange	Revised forecast	Progress
Sales	71.5	82.5	-10.9	24.1	28.1		-4.0	94.2	76%
Animal nutrition	42.6	55.7	-13.0	14.2	18.4	*1	-4.2	56.5	75%
Specialty chemicals	27.0	25.0	1.9	9.2	8.9	*2	0.3	-	-
Other	1.8	1.7	0.0	0.6	0.7		-0.1	-	-
Business profit	4.6	7.6	-3.0	2.0	2.7	*3	-0.6	2.1	221%
Animal nutrition	-3.3	1.2	-4.6	-0.9	0.2		-1.1	-5.3	63%
Specialty chemicals	10.1	9.1	1.0	3.6	3.2		0.3	-	-
Other	-0.0	-0.4	0.4	0.0	-0.0		0.1	-	-
Shared companywide expenses	-2.1	-2.2	0.1	-0.6	-0.6		0.0	-3.1	66%

- *1 Large decrease in sales due to the decrease in demand from the world-wide spread of African swine fever and the fall in sales prices.
- *2 Increase in sales primarily due to strong sales of electronic materials.
- *3 Animal nutrition: Large decrease in profit accompanying large decrease in sales. Specialty chemicals: Increase in profit accompanying increase in sales.

Healthcare

(¥ Billion)

	April-Dec.							
		April-Dec. 2018	Change	OctDec. 2019	OctDec. 2018	Ch	ange	
3	97.0	95.9	1.0	30.8	30.9		-0.0	
ino acids	67.6	64.1	3.4	21.4	20.6	*1	0.7	
er	29.3	31.7	-2.3	9.4	10.3	*2	-0.8	
ness profit	7.6	7.4	0.2	3.1	3.5		-0.4	
ino acids	8.6	7.8	0.7	3.0	3.1	*3	-0.0	
er	2.4	2.5	-0.1	1.1	1.3	*4	-0.1	
• •	-3.3	-2.9	-0.3	-1.0	-0.8		-0.1	
	ino acids er ness profit ino acids er ared companywide enses	ino acids er 29.3 ness profit 7.6 ino acids er 2.4 ared companywide -3.3	ino acids 67.6 64.1 er 29.3 31.7 ness profit 7.6 7.4 ino acids 8.6 7.8 er 2.4 2.5 ared companywide -3.3 -2.9	ino acids 67.6 64.1 3.4 er 29.3 31.7 -2.3 hess profit 7.6 7.4 0.2 ino acids 8.6 7.8 0.7 er 2.4 2.5 -0.1 ared companywide -3.3 -2.9 -0.3	ino acids 67.6 64.1 3.4 21.4 er 29.3 31.7 -2.3 9.4 ness profit 7.6 7.4 0.2 3.1 ino acids 8.6 7.8 0.7 3.0 er 2.4 2.5 -0.1 1.1 ared companywide -3.3 -2.9 -0.3 -1.0	ino acids 67.6 64.1 3.4 21.4 20.6 er 29.3 31.7 -2.3 9.4 10.3 hess profit 7.6 7.4 0.2 3.1 3.5 ino acids 8.6 7.8 0.7 3.0 3.1 er 2.4 2.5 -0.1 1.1 1.3 ared companywide -3.3 -2.9 -0.3 -1.0 -0.8	ino acids 67.6 64.1 3.4 21.4 20.6 *1 er 29.3 31.7 -2.3 9.4 10.3 *2 ness profit 7.6 7.4 0.2 3.1 3.5 ino acids 8.6 7.8 0.7 3.0 3.1 *3 er 2.4 2.5 -0.1 1.1 1.3 *4 ared companywide -3.3 -2.9 -0.3 -1.0 -0.8	ino acids 67.6 64.1 3.4 21.4 20.6 *1 0.7 er 29.3 31.7 -2.3 9.4 10.3 *2 -0.8 er

- Revised Progress forecast 150.7 64% 13.0 59% -5.0 66%
- Increase in sales primarily due to increased sales of pharmaceutical custom manufacturing.

Reference: Amino acids for pharmaceuticals and foods -¥0.5 billion, Pharmaceutical custom manufacturing +¥1.2 billion

- *2 Decrease in sales primarily due to decrease in year-on-year sales of fundamental foods and personal care ingredients.
- *3 Decrease in profit accompanying decreased sales of amino acids for pharmaceuticals and foods, despite increase in profit in pharmaceutical custom manufacturing. Overall, profit decreased.

Reference: Amino acids for pharmaceuticals and foods -¥0.4 billion, Pharmaceutical custom manufacturing +¥0.3 billion

*4 Decrease in profit accompanying decrease in sales.

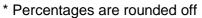
Other April-Dec. April-Dec. Oct.-Dec. Oct.-Dec. Change Change 2019 2018 2019 2018 20.3 20.7 7.9 *1 -1.1 Sales 6.8 -0.3 0.4 **Business profit** 1.2 0.3 8.0 -0.4 *2 8.0 Shared companywide -0.5 -1.5 -1.8 0.2 -0.4 0.0 expenses

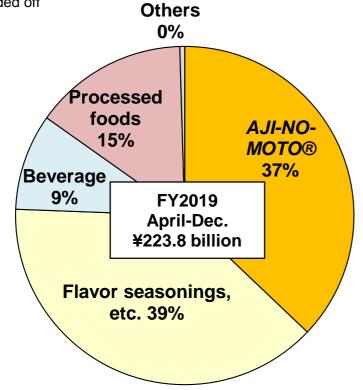
	(¥ Billion)	
Revised orecast	Progress	
28.4	71%	
-1.0	-	
-2.3	66%	

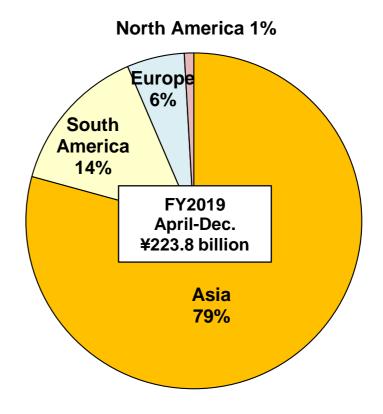
- *1 Large decrease in sales primarily due to packaging and service-related businesses decreasing year-on-year.
- *2 Overall, profit increased.

Ajinomoto Co., Inc. Consolidated Results Third Quarter ended December 31, 2019③

(Reference 1) Trends in International Food Products (Seasoning & Processed Foods) *







(Reference 2) Results by Business & Geographical Area

(¥ Billion)

,		_		•		_			(# Billion)
Sales	Japa	ın	Asia	3	Ameri	icas	Euro	pe	Tota	al
Japan Food	100.8	(-2.8)	1.0	(0.2)	1.9	(1.1)	0.5	(0.0)	104.3	(-1.3)
Products	103.6		0.7		0.8		0.4		105.7	
International Food	4.0	(-0.1)	67.8	(2.3)	43.4	(-1.9)	11.4	(-0.6)	126.8	(-0.3)
Products	4.1		65.5		45.4		12.0		127.2	
Life Support	9.8	(0.2)	1.6	(-1.5)	6.5	(-1.7)	5.9	(-0.9)	24.1	(-4.0)
Life Support	9.6		3.2		8.3		6.9		28.1	
Healthcare	13.2	(-0.3)	0.9	(0.0)	7.9	(-0.1)	8.7	(0.3)	30.8	(-0.0)
Ticallicale	13.6		0.8		8.1		8.3		30.9	
Other	3.9	(-0.5)	2.9	(-0.5)	-	-	-	-	6.8	(-1.1)
Other	4.4		3.5		-		-		7.9	
Total	132.0	(-3.5)	74.4	(0.4)	59.9	(-2.7)	26.7	(-1.0)	293.0	(-6.9)
i Olai	135.5		73.9		62.7		27.7		299.9	

Upper row; Oct.-Dec. 2019, lower row; Oct.-Dec. 2018. Figures in parentheses represent Y o Y change.

(¥ Billion)

Business profit	Japa	n	Asia	a	Ameri	cas	Euro	pe	Othe	er	Tota	ıl
Japan Food	16.5	(1.3)	0.5	(-0.1)	0.1	(0.0)	0.1	(0.0)	-2.6	(0.2)	14.7	(1.4)
Products	15.2		0.6		0.1		0.1		-2.8		13.2	
International Food	1.0	(0.2)	13.9	(2.1)	3.3	(-0.4)	0.7	(3.4)	-3.4	(-0.3)	15.6	(5.0)
Products	0.8		11.7		3.8		-2.7		-3.0		10.5	
Life Support	3.4	(0.3)	-0.0	(0.1)	0.0	(-0.5)	-0.6	(-0.7)	-0.6	(0.0)	2.0	(-0.6)
Life Support	3.0		-0.1		0.5		0.0		-0.7		2.7	
Healthcare	2.6	(0.6)	0.0	(-0.2)	1.4	(0.0)	0.3	(-0.3)	-1.3	(-0.6)	3.1	(-0.4)
пеаннсаге	1.9		0.3		1.4		0.6		-0.7		3.5	
Other	0.8	(0.3)	0.1	(0.3)	-		-0.0	(0.0)	-0.4	(0.0)	0.4	(8.0)
Other	0.4		-0.1		-		-0.1		-0.5		-0.4	
Shared	-3.9	(0.2)	-2.2	(-0.2)	-1.6	(-0.3)	-0.7	(-0.1)	8.6	(0.5)	-	-
companywide		, , ,		, - ,		,,		, - ,		, ,		
expenses, etc.	-4.2		-1.9		-1.2		-0.6		8.0		-	
Total	20.5	(3.2)	12.4	(1.9)	3.3	(-1.2)	-0.3	(2.2)	-	-	35.9	(6.2)
iotai	17.3		10.4		4.6		-2.6		-		29.7	

Upper row; Oct.-Dec. 2019, lower row; Oct.-Dec. 2018. Figures in parentheses represent Y o Y change.

^{*} Includes shared companywide expenses and unrealized gains and losses etc.

[•] Forward-looking statements, such as business performance forecasts, made in these materials are based on management's estimates, assumptions and projections at the time of publication and do not represent a commitment from Ajinomoto Co., Inc. that they will be achieved. A number of factors could cause actual results to differ materially from expectations.

[•]Unaudited figures are included in these materials for reference.

[•]Amounts presented in these materials are rounded down.

Ajinomoto Co., Inc. Supplementary Materials for the Third Quarter ended December 31, 2019

: Revised

◆Market & other information

(1) Estimated market share and position of main brands in the Japanese home-use products market by Ajinomoto Group (Cunsumer purchase basis)

Seasonings & processed foods

(¥ Billion)

		FY2	017		FY2018		FY2	019
Category	Brands	Market	Market share	Market	Market share (rank)		Market size	Market share (rank)
		size	(rank)	size	AprDec. 2018	FY2018	(Forecast)	AprDec. 2019
Umami seasonings	AJI-NO-MOTO®, Hi-Me®	5.6	90%(1)	5.4	93%(1)	90%(1)	5.2	94%(1)
Japanese flavor seasonings	HONDASHI®	37.6	58%(1)	36.4	57%(1)	57%(1)	35.3	58%(1)
Consomme	Ajinomoto KK Consomme	12.1	81%(1)	11.8	80%(1)	81%(1)	12.0	81%(1)
Soup	Knorr®	94.0	38%(1)	95.0	38%(1)	38%(1)	97.0	38%(1)
Mayonnaise	Pure Select®	53.4	26%(2)	53.6	26%(2)	26%(2)	53.1	26%(2)
Menu seasonings	Cook Do®,	77.0	2007 (4)	79.5	31%(1)	31%(1)	80.3	32%(1)
Interio seasonings	Cook Do® Kyo-no Ohzara®	77.9	30%(1)	79.5	3170(1)	3170(1)	60.3	3270(1)

Frozen Foods

		FY2017		FY2018			FY2019	
Category	Brands	Market	Market share	Market	Market share (rank)		Market size	Market share (rank)
		size	(rank)	size	AprDec. 2018	FY2018	(Forecast)	AprDec. 2019
Gyoza	Gyoza, etc.	44.6	48%(1)	46.7	49%(1)	49%(1)	Approx. +5%	49%(1)

Coffee products

		FY2	017		FY2018		FY2	:019
Category	Brands	Market	Market share	Market	Market sh	are(rank)	Market size	Market share (rank)
		size	(rank)	size	AprDec. 2018	FY2018	(Forecast)	AprDec. 2019
Instant (jar)	Blendy®, MAXIM®	38.7	5%(3)	37.1	5%(3)	5%(3)	35.6	5%(3)
Instant (refill-type)	Blendy®, MAXIM®	28.1	41%(2)	27.7	40%(2)	40%(2)	27.1	41%(2)
Stick-type	Blendy® Stick , Blendy® CAFÉ LAORY® Stick	32.6	59%(1)	32.8	58%(1)	58%(1)	33.8	58%(1)
Home regular	Chyotto Zeitakuna Kohiten®	24.0	16%(3)	23.6	15%(3)	16%(3)	23.1	15%(3)
Porconal regular	Blendy® Drip,	10.0	13%(3)	20.3	13%(4)	13%(3)	20.9	13%(3)
Personal regular	Chyotto Zeitakuna Kohiten® Drip	19.9	13%(3)	20.3	13%(4)	13%(3)	20.9	13%(3)

(2) Ratio of sales for home-use products/restaurant and industrial-use products in Japanese market*1

(¥	Bil	lion)

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		FY2017	AprSept. 2018	AprDec. 2018	FY2018	AprSept. 2019	AprDec. 2019	
Seasonings & processed foods*2	Sales	190.2	90.9	145.7	191.0	90.5	145.7	
	Home-use products	54%	51%	53%	54%	52%	54%	
	Restaurant and industrial-use products	46%	49%	47%	46%	48%	46%	
	Sales	99.8	48.6	73.4	96.5	48.7	72.9	
Frozen foods*3	Home-use products	56%	55%	54%	54%	57%	56%	
	Restaurant and industrial-use products	44%	45%	46%	46%	43%	44%	
	Sales	96.4	42.2	69.9	90.9	41.7	67.6	
Coffee products*4	Home-use products	75%	72%	75%	75%	70%	73%	
	Restaurant and industrial-use products	25%	28%	25%	25%	30%	27%	

^{*1:} Percentages are round off.

(3) Estimated market size and share of Asian/Ethnic Frozen Foods Category in North America by Ajinomoto Group

	FY2017	FY2018	FY2019 (Forecast)
Market size (Million USD)*1	643	655	Approx. +4%~5%
Ajinomoto Foods North America, Inc.	30%(1)	33%(1)	-

^{*1} Excluding sales to warehouse clubs and private brands

^{*2:} Seasonings & processed foods for restaurant and industrial-use products, seasonings for processed food manufacturers (savory seasonings and enzyme preparations), delicatessens and bakery products.

^{*3:} Figures are for Ajinomoto Frozen Foods Co., Inc. only, and from FY2019, net sales is listed and figures for past fiscal years have been revised.

^{*4:} Figures for Ajinomoto AGF, Inc. only.

Ajinomoto Co., Inc. Supplementary Materials for the Third Quarter ended December 31, 2019

: Revised

(4) Estimated demand for MSG and nucleotides by Ajinomoto Group

(Thousand MT)

		FY2	017		FY2018				
	China	Other	Total	Market share	China	Other	Total	Market share	
MSG	1,640	1,570	3,210*1	approx. 20%	1,660	1,600	3,260*2	approx. 20%	
Nucleotides	-	-	49	approx. 30%	-	-	54	approx. 25%	

^{*1} Home-use: a little under 60%, industrial-use: a little over 40%

(5) Estimated market size of amino acid-based sweetener, aspartame by Ajinomoto Grou (Thousand MT)

	FY2017		FY2	018	FY2019 (Forecast)		
	Size	Share	Size	Share	Size	Share	
Aspartame	approx. 26.0	nearly. 30%	approx. 28.0	nearly. 30%	approx. 29.0	nearly. 30%	

(6) Estimated market price and market size of feed-use amino acids by Ajinomoto Group

		FY2017	OctDec. 2018	FY2018	AprSep. 2019	OctDec. 2019	FY2019 (forecast)*2
Spread (US\$/ST)*1		195	175	195	165	165	150-200
Market Price	Lysine	1.40	1.40	1.40	1.35	1.35	approx. 1.35
(US\$/kg, CIF main port	Threonine	1.70	1.50	1.55	1.55	1.50	approx. 1.50
basis)	Tryptophan	11.00	8.00	9.50	7.00	6.00	approx. 6.0
	Lysine	approx. 2,400		approx. 2,600			
	Market share	approx. 15%		approx. 10%			
Market size	Threonine	approx. 640		approx.700			
(Thousand MT)	Market share	approx. 20%		approx. 10%			
	Tryptophan	approx. 37		approx. 41			
	Market share	approx. 25%		approx. 25%			

^{*1} The price difference between soybean meal and corn on the Chicago Board of Trade (CBOT)

♦Information by Business segment

(1) Depreciation

(¥ Billion)

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	FY2017	AprSep. 2018	FY2018	AprSep. 2019	FY2019 (Forecast)
Japan Foods Products	12.2	6.4	13.1	6.1	13.9
International Food Products	19.6	9.8	20.1	9.9	22.0
Life Support	6.3	2.7	5.3	2.5	6.3
Healthcare	7.2	3.7	7.3	4.2	10.2
Other	1.1	1.1	1.3	2.1	1.6
All Company	4.2	2.1	5.1	1.6	5.8
Total	50.9	25.9	52.4	26.7	59.8

(2) Capital Expenditure/Investment (Inc. acquisition of intangible assets)

(¥ Billion)

	FY2017	AprSep. 2018	FY2018	AprSep. 2019	FY2019 (Forecast)
Japan Foods Products	16.8	7.8	19.7	10.6	27.3
International Food Products	31.1	7.9	27.4	11.9	29.7
Life Support	6.6	2.3	5.6	1.8	5.0
Healthcare	16.0	5.3	16.1	4.5	13.4
Other	3.2	1.1	1.3	0.4	4.8
All Company	5.5	4.0	9.1	1.8	1.3
Total	79.4	28.7	79.6	31.3	81.5

(3) R&D Expenses

(¥ Billion)

(3) R&D Expenses					(# Billion)
	FY2017	AprSep. 2018	FY2018	AprSep. 2019	FY2019 (Forecast)
Japan Foods Products	3.4	1.7	3.5	1.7	4.1
International Food Products	3.7	1.8	3.6	1.8	3.9
Life Support	5.2	2.7	5.4	2.3	4.7
Healthcare	2.5	1.5	2.9	1.8	3.9
Other	0.8	0.1	0.2	0.1	0.3
All Company	11.9	6.2	12.0	6.0	11.8
Total	27.8	14.2	27.8	13.8	28.7

^{*2} Home-use: a little under 60%, industrial-use: a little over 40%

^{*2} Due to the effect of African swine fever there are many uncertain factors regarding the market size, making it difficult to forecast the market. For these reasons we are not disclosing information.