Ajinomoto Co., Inc. Consolidated Results First Quarter Ended June 30, 2019①

■Financial Statement and Impact of External Environment

(¥ Billion)

Consolidated	AprJune	AprJune	YoY C	hange	Faranat	Dragraga
Statement of Income	2019	2018	Amount	%	Forecast	Progress
Sales	266.8	271.4	-4.6	-1%	1,171.0	22%
Share of profit of associates and joint ventures	1.4	1.7	-0.2	-15%	-	-
Business profit *1*2	27.8	21.7	6.0	28%	97.0	28%
Gain on sale of fixed assets	0.7	0.2	0.5	215%	-	-
Other	0.8	1.7	-0.9	-52%	-	-
Other operating income	1.5	1.9	-0.3	-20%	-	-
Loss on disposal of fixed assets	0.5	0.8	-0.3	-40%	-	-
Other	2.2	1.4	0.7	50%	-	-
Other operating expenses	2.7	2.3	0.4	17%	-	-
Operating profit	26.6	21.3	5.2	24%	82.6	32%
Interest income	1.2	0.8	0.3	38%	-	-
Other	1.3	2.0	-0.7	-34%	-	-
Financial income	2.5	2.9	-0.3	-12%	-	-
Interest expenses	0.9	0.7	0.1	21%	-	-
Other	1.2	1.6	-0.3	-23%	-	-
Financial expenses	2.1	2.4	-0.2	-9%	-	-
Profit before income taxes	26.9	21.8	5.1	23%	83.0	32%
Income taxes	7.3	5.9	1.4	23%	23.8	30%
Tax rate	27.3%	27.2%			28.7%	
Continuing operations	19.6	15.9	3.7	23%		-
Discontinued operations *2	-0.4	0.1	-0.6	-	-	-
Profit	19.1	16.0	3.1	19%	59.2	32%
Attributable to owners of the parent company	16.4	13.6	2.8	20%	50.0	33%
Non-controlling interests	2.6	2.4	0.2	11%	9.2	29%

^{*1} A profit indicator defined by Ajinomoto for administrative purposes.

^{*2} From the first quarter of the previous fiscal year, the logistics business has been classified as a discontinued operation. On April 1, 2019, the Company lost control of F-LINE Corporation (the former Ajinomoto Logistics Corporation), and F-LINE Corporation became an equity-method affiliate of the Company from this quarter. Gain on loss of control is included in profit from discontinued operations, and share of profit of associates and joint ventures is included in continuing operations for this quarter.

Excluding the Effect of	AprJune	AprJune	YoY C	hange
currency translation	2019	2018	Amount	%
Japan Food Products	88.5	88.1	0.3	0%
International Food Products	116.0	115.2	0.8	0%
Life Support	24.5	27.6	-3.1	-11%
Healthcare	34.0	34.2	-0.2	-0%
Other	5.9	6.0	-0.0	-0%
Sales	269.1	271.4	-2.3	-0%
Japan Food Products	7.1	5.3	1.7	33%
International Food Products	15.7	10.6	5.1	48%
Life Support	1.6	2.8	-1.1	-39%
Healthcare	2.5	1.9	0.5	30%
Other	0.9	0.9	-0.0	-3%
Business profit	28.0	21.7	6.3	29%

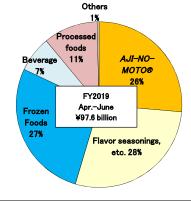
Impact of External Environment (YoY Change)	AprJune 2019							
Effect of currency translation	Sales; -2.2 • Business profit; -0.2							
Effect of trade*	Sales; approx.+0.5 • Business profit; approx.+0.0							
Japan Food Products	+0.1 (Seasonings and processed foods; +0.1,							
raw materials	Frozen foods; +0.0)							
Fermentation raw materials	+0.3 (Main raw materials; +0.2							
and fuel prices	Sub raw materials; +0.0, Energy; -0.0)							
Cost reductions	+1.0 (Seasonings and processed foods; +0.7,							
(Japan Food Products)	Frozen foods; +0.3)							

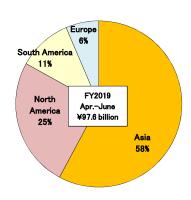
^{*} Approximations to nearest \0.5 billion

Foreign Exchange Information	AprJune 2019	AprJune 2018	Forecast
JPY/USD	109.90	109.10	110.00
JPY/EUR	123.50	130.03	129.00
JPY/THB	3.48	3.42	3.36
JPY/BRL	28.02	30.27	29.73

■Trends in International Food Products (Seasoning & Processed Foods and Frozen Foods) *

* Percentages are rounded off





Apr.-June 2019, Sales in Five Stars and Frozen Foods (Overseas)

Thailand; approx. THB 8.5 billion (+2% on LC basis*, +4% on JPY basis) *Breakdown; Seasonings +4%, Processed foods; +0% Indonesia; approx. IDR 1,397.3 billion (+17% on LC basis, +14% on JPY basis) Brazil; approx. BRL 0.26 billion (+0% on LC basis, -6% on JPY basis) Vietnam; approx. VND 1,379.3 billion (-26% on LC basis, -28% on JPY basis) Phillippines; approx. PHP 2.1 billion (+14% on LC basis, +15% on JPY basis) Frozen foods (Overseas) Segment; +0% on LC basis, +0% on JPY basis

⁽Sales - Cost of sales - Selling expenses, Research & development expenses and General & administrative expenses + Share of profit of associates and joint ventures)

Ajinomoto Co., Inc. Consolidated Results First Quarter Ended June 30, 2019@

■Consolidated Results by Segments

Japan Food Products

(¥ Billion)

	AprJune. 2019	Forecast	Progress	AprJune. 2018	Change	
Sales	88.4	381.2	23%	88.1	0.2	
Seasonings & processed foods	43.4	197.4	22%	43.9	-0.5	*1
Frozen foods (Japan)	24.4	96.9	25%	23.8	0.6	*2
Coffee products	20.5	86.7	23%	20.3	0.1	*3
Business profit	7.1	28.6	25%	5.3	1.7	*4
Seasonings & processed foods	6.6	-	-	6.9	-0.3	
Frozen foods (Japan)	1.5	-	-	0.4	1.1	
Coffee products	2.0	-	-	0.9	1.1	
Shared companywide expenses	-3.0	-12.6	24%	-3.0	-0.0	

Comments hereafter are for the April.–June. period. Factors leading to year-on-year increases and decreases are listed in order, from the largest to the smallest.

- *1 Despite sales in home-use being level with the previous year, sales in restaurant and industrial-use decreased compared with the previous year due to lower sales of some products to major customers.
- *2 Sales of the Gyoza series continued strong, and sales of fried rice started to increase, exceeding sales of the previous year, so home-use sales increased. Despite expansion of sales of major categories such as desserts, gyoza, and shumai in restaurant and industrial-use, sales decreased due to the effect of the previous year's sales promotion. Overall, sales increased
- *3 Sales were level with the previous year due to strengthening of measures for stick-type coffee, instant coffee, etc.
- *4 Seasonings and processed foods (Japan): Decrease in profit due to reduced sales and the effect of various expenses.

Frozen foods (Japan): Increase in profit accompanying increased sales. Coffee products: Increase in profits due to marketing expenses for this year being less than in the previous year, despite sales being level with the previous year.

International Food Products (¥ Billion)

	AprJune. 2019	Forecast	Progress	AprJune. 2018	Change	
Sales	114.8	490.4	23%	115.2	-0.3	
Seasonings & processed foods	70.9	308.5	23%	72.2	-1.2	*1
Frozen foods (Overseas)	26.7	113.3	23%	26.6	0.1	*2
Umami seasonings for processed food mfrs. & sweeteners	17.1	68.3	25%	16.4	0.7	*3
Business profit	15.6	46.6	33%	10.6	5.0	*4
Frozen foods (Overseas)	0.8	2.4	34%	-0.8	1.6	
Shared companywide expenses	-3.5	-15.6	22%	-3.7	0.1	

Seasonings & processed foods: Effect of currency translation> Apr.-June 2019; Sales -¥0.9 billion; Business profit -¥0.0 billion

- *1 Decrease in sales due to the effect of currency translation (-¥0.9 billion) and distribution inventory at some affiliates, even with the effect of the previous year's price increases.
- *2 Despite continued expansion of sales of Asian food products in North America and Europe, sales were level with the previous year due to the effect of the sale of Amoy Food Ltd.
- *3 Increase in sales of umami seasonings for processed food manufacturers primarily due to increased sales prices overseas.
 Reference: Sales of umami seasonings for processed food mfrs.: ¥12.9 billion
- 4 Seasonings & processed foods (Overseas): Increase in profit due to the effect of price increases in the previous year, despite decreased sales.

Frozen foods (Overseas): Large increase in profit due to the effect of both price increases in the previous year and ongoing productivity improvements in the United States.

Umami seasonings for processed food manufacturers: Large increase in profit due to increased sales

Reference: Seasonings & processed foods +¥0.7 billion, Frozen foods +¥1.6 billion, Umami seasonings for processed food mfrs. +¥2.4 billion, Sweeteners +¥0.1 billion

 Apr.-June.
 Progress
 Apr.-June.
 Change

	2019	Forecasi	riogiess	2018	Change	
Sales	24.1	120.3	20%	27.6	-3.5	
Animal nutrition	14.9	82.6	18%	19.1	-4.2	*1
Specialty chemicals	8.5	-	-	7.9	0.6	*2
Other	0.6	-	-	0.5	0.0	
Business profit	1.6	9.8	17%	2.8	-1.1	*3
Animal nutrition	-0.6	2.3	-	1.0	-1.6	
Specialty chemicals	3.0	-	-	2.7	0.2	
Other	-0.0	-	-	-0.1	0.1	
Shared companywide	-0.7	-3.1	23%	-0.8	0.0	

- *1 Large decrease in sales due to the spread of African swine fever.
- *2 Increase in sales primarily due to strong sales of electronic materials.
- *3 Animal nutrition: Large decrease in profit accompanying large decrease in sales. Specialty chemicals: Increase in profit accompanying increase in sales.

Healthcare (¥ Billion)

	AprJune. 2019	Forecast	Progress	AprJune. 2018	Change	
Sales	33.3	150.7	22%	34.2	-0.9	
Amino acids	23.6	-	-	23.7	-0.0	*1
Other	9.6	-	-	10.5	-0.9	*2
Business profit	2.3	13.0	18%	1.9	0.4	
Amino acids	2.7	-	-	2.4	0.3	*3
Other	0.8	-	-	0.6	0.1	*4
Shared companywide expenses	-1.1	-5.0	23%	-1.1	-0.0	

*1 Decrease in sales of pharmaceutical custom manufacturing primarily due to the effect of the timing of shipments, despite large increase in sales of amino acids for pharmaceuticals and foods. Overall, sales were level compared with the previous year.

Reference: Amino acids for pharmaceuticals and foods +¥1.7 billion, Pharmaceutical custom manufacturing -¥1.8 billion

- *2 Decrease in sales primarily due to decrease in year-on-year sales of fundamental foods and
- personal care ingredients.
- *3 Amino acids: Despite large decrease in profit in pharmaceutical custom manufacturing, large increase in profit in amino acids for pharmaceuticals and foods. Overall, increased profit. Reference: Amino acids for pharmaceuticals and foods +¥1.0 billion,

Pharmaceutical custom manufacturing -¥0.7 billion

*4 Other products:Profit was level year-on-year despite decrease in sales.

Other (¥ Billion)

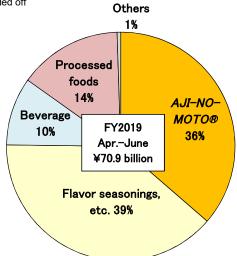
		AprJune. 2019	Forecast	Progress	AprJune. 2018	Change	
•	Sales	6.0	28.4	21%	6.0	0.0	*1
Ī	Business profit	0.9	-1.0	-	0.9	-0.0	*2
	Shared companywide expenses	-0.5	-2.3	23%	-0.6	0.1	

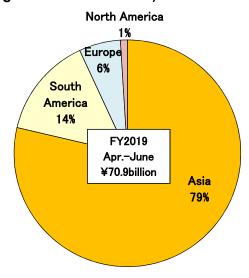
1*2 Overall, level with the previous year.

Ajinomoto Co., Inc. Consolidated Results First Quarter Ended June 30, 2019®

(Reference 1) Trends in International Food Products (Seasoning & Processed Foods) *

* Percentages are rounded off





(Reference 2) Results by Business & Geographical Area

(¥ Billion)

	_								\ -	Dillion
Sales	Japa	an	Asia		Amer	icas	Euro	pe	Total	
Japan Food	86.2	(0.3)	0.9	(-0.1)	0.7	(0.0)	0.5	(-0.0)	88.4	(0.2)
Products	85.8		1.0		0.7		0.5		88.1	
International Food	3.7	(-0.0)	59.6	(-0.3)	41.6	(0.3)	9.8	(-0.2)	114.8	(-0.3)
Products	3.7		60.0		41.3		10.1		115.2	
Life Support	9.1	(0.6)	2.2	(-0.9)	7.1	(-1.4)	5.6	(-1.8)	24.1	(-3.5)
Life Support	8.4		3.1		8.5		7.4		27.6	
Healthcare	12.4	(-0.6)	1.1	(0.2)	8.1	(8.0)	11.5	(-1.4)	33.3	(-0.9)
Пеаннсате	13.1		0.9		7.2		13.0		34.2	
Othor	2.8	(-0.0)	3.1	(0.0)	-	-	-	-	6.0	(0.0)
Other	2.9		3.1		-		-		6.0	
Total	114.4	(0.3)	67.2	(-1.1)	57.6	(-0.2)	27.5	(-3.6)	266.8	(-4.6)
iotai	114.1		68.3		57.9		31.1		271.4	

Upper row; Apr.-June 2019, lower row; Apr.-June 2018. Figures in parentheses represent Y o Y change.

(¥ Billion)

	\· =									,		
Business profit	Japa	an	Asi	а	Amer	icas	Europe		Other		Total	
Japan Food	9.2	(1.6)	0.7	(0.2)	0.1	(-0.0)	0.1	(0.0)	-3.0	(-0.0)	7.1	(1.7)
Products	7.6		0.4		0.1		0.1		-2.9		5.3	
International Food	0.6	(0.3)	13.7	(2.1)	3.9	(1.6)	0.6	(0.7)	-3.4	(0.1)	15.6	(5.0)
Products	0.3		11.6		2.3		-0.1		-3.5		10.6	
Life Support	2.8	(0.3)	-0.3	(-0.3)	0.3	(-0.0)	-0.3	(-1.1)	-0.7	(0.0)	1.6	(-1.1)
Life Support	2.4		0.0		0.3		0.7		-0.8		2.8	
Healthcare	0.7	(0.2)	0.3	(0.1)	1.3	(0.1)	1.2	(-0.0)	-1.1	(-0.0)	2.3	(0.4)
пеаннсаге	0.5		0.1		1.1		1.2		-1.1		1.9	
Other	1.2	(-0.6)	0.1	(0.5)	-	-	0.0	(-0.0)	-0.5	(0.1)	0.9	(-0.0)
Other	1.8		-0.3		-		0.0		-0.6		0.9	
Shared companywide	-4.5	(0.2)	-2.1	(-0.0)	-1.5	(-0.0)	-0.7	(0.0)	9.0	(-0.1)	-	-
expenses, etc.	-4.8		- 2.0		-1.5		-0.8		9.1		-	
Total	10.1	(2.1)	12.5	(2.5)	4.1	(1.6)	0.9	(-0.3)	-	-	27.8	(6.0)
	8.0		9.9		2.4		1.3		-		21.7	
	_		0040 =:			•						

Upper row; Apr.-June 2019, lower row; Apr.-June 2018. Figures in parentheses represent Y o Y change.

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^{*} Includes shared companywide expenses and unrealized gains and losses etc.

[•] Forward-looking statements, such as business performance forecasts, made in these materials are based on management's estimates, assumptions and projections at the time of publication and do not represent a commitment from Ajinomoto Co., Inc. that they will be achieved. A number of factors could cause actual results to differ materially from expectations.

Unaudited figures are included in these materials for reference.

Amounts presented in these materials are rounded down.

Ajinomoto Co., Inc. Supplementary Materials for the First Quarter Ended June 30, 2019

:Revised

♦Market & other information

(1) Estimated market share and position of main brands in the Japanese home-use products market by Ajinomoto Group (Cunsumer purchase basis)

Seasonings & processed foods

(¥ Billion)

		FY2	2017		FY2018		FY2019		
Category	Brands	Market	Market share	Market	Market sh	are(rank)	Market size	Market share (rank)	
		size	(rank)	size	AprJune 2018	FY2018	(Forecast)	AprJune 2019	
Umami seasonings	AJI-NO-MOTO®, Hi-Me®	5.6	90%(1)	5.4	90%(1)	90%(1)	5.2	91%(1)	
Japanese flavor seasonings	HONDASHI®	37.6	58%(1)	36.4	57%(1)	57%(1)	35.3	57%(1)	
Consomme	Ajinomoto KK Consomme	12.1	81%(1)	11.8	80%(1)	81%(1)	12.0	80%(1)	
Soup	Knorr®	94.0	38%(1)	95.0	35%(1)	38%(1)	97.0	36%(1)	
Mayonnaise	Pure Select®	53.4	26%(2)	53.6	25%(2)	26%(2)	53.1	27%(2)	
,	Cook Do®,	77.9	30%(1)	79.5	32%(1)	31%(1)	80.3	32%(1)	
Menu seasonings	Cook Do® Kyo-no Ohzara®	77.9	30%(1)	79.5	32%(1)	3170(1)	00.3	32%(1)	

Frozen Foods

		FY2	FY2017		FY2017 FY2018		FY2	019
Category	Brands	Market share		_	Market share (rank)		Market size	Market share (rank)
		size	(rank)	size	AprJune 2018	FY2018	(Forecast)	AprJune 2019
Gyoza	Gyoza, etc.	44.6	48%(1)	46.7	49%(1)	49%(1)	Approx. +5%	49%(1)

Coffee products

			FY2017		FY2018	FY2019			
Category	Brands		Market share	Market	Market sh	are(rank)	Market size	Market share (rank)	
		size	(rank)	size	size	AprJune 2018	FY2018	(Forecast)	AprJune 2019
Instant (jar)	Blendy®, MAXIM®	38.7	5%(3)	37.1	4%(3)	5%(3)	35.6	5%(3)	
Instant (refill-type)	Blendy®, MAXIM®	28.1	41%(2)	27.7	40%(2)	40%(2)	27.1	40%(2)	
Stick-type	Blendy® Stick , Blendy® CAFÉ LAORY® Stick	32.6	59%(1)	32.8	58%(1)	58%(1)	33.8	57%(1)	
Home regular	Chyotto Zeitakuna Kohiten®	24.0	16%(3)	23.6	15%(3)	16%(3)	23.1	17%(3)	
Derechal regular	Blendy® Drip,	19.9	120/ (2)	20.3	120/ (4)	13%(3)	20.9	13%(3)	
Personal regular	Chyotto Zeitakuna Kohiten® Drip	19.9	13%(3)	20.3	13%(4) 13%(3)		20.9	13%(3)	

(¥ Billion) (2) Ratio of sales for home-use products and restaurant and industrial-use products in Japanese market*1

		FY2017	AprJune 2018	FY2018	AprilJune 2019
Seasonings	Sales	190.2	43.9	191.0	43.4
&	Home-use products	54%	51%	54%	51%
processed foods	Restaurant and industrial-use products*2	46%	49%	46%	49%
	Sales	99.8	23.4	96.5	24.0
Frozen foods*3	Home-use products	56%	54%	54%	57%
	Restaurant and industrial-use products	44%	46%	46%	43%
	Sales	96.4	21.1	90.9	21.2
Coffee products*4	Home-use products	75%	73%	75%	72%
	Restaurant and industrial-use products	25%	27%	25%	28%

^{*1:}Percentages are rounde off.

(3) Estimated market size and share of Asian/Ethnic Frozen Foods Category in North America by Ajinomoto Group

	0,		
	FY2017	FY2018	FY2019 (Forecast)
Market size (Million USD)*1	643	655	Approx. +4%~5%
Ajinomoto Foods North America, Inc.	30%(1)	33(1)	-

^{*1} Excluding sales to warehouse clubs and private brands

^{*2:}Seasonings & processed foods for restaurant and industrial-use products, seasonings for processed food manufacturers (savory seasonings and enzyme preparations), delicatessens and bakery products.
*3:Figures are for Ajinomoto Frozen Foods Co., Inc. only, and from FY2019, net sales is listed and figures for past fiscal years have been revised.
*4:Figures for Ajinomoto AGF, Inc. only.

Ajinomoto Co., Inc. Supplementary Materials for the First Quarter Ended June 30, 2019

(4) Estimated demand for MSG and nucleotides by Ajinomoto Group

(Thousand MT)

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		FY2	017			FY2	018	
	China	Other	Total	Market share	China	Other	Total	Market share
MSG	1,640	1,570	3,210*1	approx. 20%	1,660	1,600	3,260*2	approx. 20%
Nucleotides	-	-	49	approx. 30%	-	-	54	approx. 25%

^{*1} Home-use: a little under 60%, industrial-use: a little over 40%

(5) Estimated market size of amino acid-based sweetener, aspartame by Ajinomoto Group (Thousand MT)

	FY2	017	FY2018		FY2019 (Forecast)	
	Size	Share	Size	Share	Size	Share
Aspartame	approx. 26.0	nearly. 30%	approx. 28.0	nearly. 30%	approx. 29.0	nearly. 30%

(6) Estimated market price and market size of feed-use amino acids by Ajinomoto Group

		FY2017	AprJune 2018	FY2018	AprJune 2019	1H-FY2019 (Forecast)*2	FY2019 (Forecast) *2*3	
Spread (US\$/ST)*1		195	230	195	170	150-200	150-200	
Market Price	Lysine	1.40	1.40	1.40	1.35	approx. 1.35	approx. 1.35	
(US\$/kg, CIF main port	Threonine	1.70	1.65	1.55	1.55	approx. 1.55	approx. 1.55	
basis)	Tryptophan	11.00	12.50	9.50	7.50	approx. 7.50	approx. 7.50	
	Lysine	approx. 2,400		approx. 2,600	/			
	Market share	approx. 15%		/ /	approx. 10%			
Market size	Threonine	approx. 640			approx. 700	/		
(Thousand MT)	Market share	approx. 20%		approx. 10%				
	Tryptophan	approx. 37		approx. 41	/			
+4 Th	Market share	approx. 25%	/	approx.	/			

♦Information by Business segment

(1) Depreciation

(¥ Billion)

	FY2016	FY2017	FY2018	FY2019 (Forecast)
Japan Foods Products	10.7	12.2	13.1	13.9
International Food Products	17.5	19.6	20.1	22.0
Life Support	5.9	6.3	5.3	6.3
Healthcare	5.8	7.2	7.3	10.2
Other	2.1	1.1	1.3	1.6
All Company	4.0	4.2	5.1	5.8
Total	46.2	50.9	52.4	59.8

(2) Capital Expenditure/Investment (Inc. acquisition of intangible assets)

(¥ Billion)

(2) Capital Experiatare/investment (inc. acquisition of intangible assets)							
	FY2016	FY2017	FY2018	FY2019 (Forecast)			
Japan Foods Products	44.8	16.8	19.7	27.3			
International Food Products	21.4	31.1	27.4	29.7			
Life Support	8.7	6.6	5.6	5.0			
Healthcare	8.8	16.0	16.1	13.4			
Other	2.4	3.2	1.3	4.8			
All Company	3.2	5.5	9.1	1.3			
Total	89.6	79.4	79.6	81.5			

(¥	Bill	lion	

(3) R&D Expenses		(¥ Billion)		
	FY2016	FY2017	FY2018	FY2019 (Forecast)
Japan Foods Products	3.4	3.4	3.5	4.1
International Food Products	3.5	3.7	3.6	3.9
Life Support	5.0	5.2	5.4	4.7
Healthcare	2.5	2.5	2.9	3.9
Other	0.2	0.8	0.2	0.3
All Company	12.2	11.9	12.0	11.8
Total	27.1	27.8	27.8	28.7

^{*2} Home-use: a little under 60%, industrial-use: a little over 40%

^{*1} The price difference between soybean meal and corn on the Chicago Board of Trade (CBOT)
*2 Spread and market prices do not correspond with assumptions in Ajinomoto Group's forecasts

^{*3} Due to the effect of African swine fever there are many uncertain factors regarding the market size, making it difficult to forecast the market. For these reasons we are not disclosing information.